



Annu AWP EFY 2026 2018/2019
UNDPFY January 2026 -December 2026
United Nations Development Programme Ethiopia



Project Title:	Sustainable Private Sector Engagement in developing in incisive Forestry product Marekt in Ethiopia
UNSDCF Pillar	Environmental Sustainability and Resilience: Building climate resilience, reducing disaster risks, and promoting sustainable natural resources management.
UNSDCF Outcome: By 2030 all people in Ethiopia, specifically the most vulnerable and those who have been left behind, enjoy protection and benefit from enhanced resilience, increased access to climate financing, reduced risks of climate-induced disasters, and natural resources to ensure environmental sustainability reduced impact of environmental crises	
CPD Output: Sustainable natural resource management and circular economy promoted for climate change mitigation, adaptation, and livelihood sustainability.	
Project Output(s): Output 1.1: Market system of roundwood, tree seedlings and NTFPs mapped, analyzed, and binding constraints identified Output 1.2: Intervention options to bring about desired changes in forest product market systems selected and implemented and results monitored Output 2.1. Legal and institutional challenges limiting private sector engagement in forestry and the participation of poor women and men in growing forest product market systems identified and improvement measures proposed. Output 2.2. Capacity of institutions to support private sector engagement in forestry and to develop pro-poor forest product markets strengthened.	
Implementing Partner:	Ethiopian Forestry Development-EFD
Responsible Parties:	CIFOR, IDE and SLU
Brief Description of the Proposed Programme The "<i>Sustainable private sector engagement in developing inclusive forest products markets in Ethiopia.</i>" programme aims to create a vibrant and inclusive forestry sector in Ethiopia. This sector will actively engage the private sector to significantly increase its contribution to the national economy, create green jobs, and reduce poverty while enhancing biodiversity conservation and the flow of environmental goods and services. The programme seeks to achieve systemic change in the market systems of the forestry sector, thereby improving livelihoods and providing decent work opportunities for at least 60,125 rural and peri-urban poor, primarily women and youth. The proposed programme is in line with and contributes to Ethiopia's National Long-Term Low Emission Development Strategy, which aims to enhance the socio-economic development of the nation while also making the economy carbon neutral. Additionally, the Programme aligns with the 10-year development plan, contributing to all five National Forest Sector Development Plan pillars: 1. Enabling environment and institutional capacity for sustainable use of natural resources. 2. Sustainable forest production and value chains for food security and resilience building. 3. Enhanced role of forest for rural livelihoods to create jobs and reduce outmigration. 4. Enhanced biodiversity conservation and environmental services provision. 5. Integrating gender and other cross-cutting issues. The proposed programme is also in line with Sweden's Development Cooperation Strategy for Ethiopia (2022-2026), which emphasizes sustainable development, poverty reduction, and gender equality. Specifically, the programme aligns with: ▪ Result Area 2: Environment, climate, and sustainable use of natural resources, which aims to strengthen the conditions for sustainable management and use of natural resources and ecosystems, including biodiversity. ▪ Result Area 3: Inclusive economic development, which focuses on improving conditions for productive	



employment, decent work, and access to improved social security.

By enhancing private sector engagement in the forestry sector and developing inclusive forest product markets, the programme contributes to these strategic areas by fostering sustainable management of natural resources, promoting economic opportunities, and enhancing resilience to climate change. The Programme will employ a hybrid approach combining Market Systems Development (MSD) and direct support to achieve its objectives. This approach includes:

- Market Systems Development (MSD): Focus on private sector engagement and the development of pro-poor forest products markets and inclusive value chains. Identify and address key constraints within the market systems, leveraging the Adopt-Adapt- Expand-Respond (AAER) framework to ensure sustainability and scalability.
- Direct Support: Enhance the enabling environment for private sector engagement through policy and institutional reforms. Build the capacity of state and non-state institutions involved in the forestry sector to support market development.

The hybrid approach ensures that while immediate needs and gaps in the market system are addressed through direct support, the long-term sustainability/resilience and scalability of the interventions are secured through systemic market changes facilitated by MSD. This will all be underpinned by ensuring that women, youth, and local communities' groups are direct beneficiaries with increased economic opportunities through an energized private sector.

Programme Period: CPD 2025 - 2030

Programme Component: Pillar 3-by 20230 all people in Ethiopia live in society resilient to environmental risks and adapted to Climate Change.

Start Date: January 2026

End date: December 2026

Quatum ID:

Gender Marker: Gen 2

2026 AWP total budget: USD 3,616,042

2026 AWP Sida budget: USD 3,302,042

2025 AWP UNDP TRAC budget: USD 314,000



Agreed by MoF:

Yonas Getahun
Multilateral Cooperation
Department Interim
Coordinator

Agreed by EFD

Kebede Yimam
Director general

Date:

27th Feb 2024

Agreed by UNDP:

Date:



ANNUAL WORK PLAN, 2025-26 (EFY 2018/2019)

CURRENCIES: USD

Expected project Outputs and baseline, associated indicators and annual target	PLANNED ACTIVITIES	FY 2026								Total Budget (USD)	Funding Source	IP	Budget Description
		2018				2019							
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
		Ethiopian FY											
		Q3	Q4	Q1	Q2								
Outcome 1. Private sector engagement in forestry and development of pro-poor forest product markets enhanced													
Output 1.1: Market system of roundwood, tree seedlings and NTFPs mapped, analyzed, and binding constraints identified. Indicator: Number of forest products with market system Baseline: MSD to underrated Market context doner Target: 5 forest products with market systems to create 60,1225 Job via direct and indirect Jobs	Activity 1.1.1 Organize training in MSD for consortium partners, analyzing performance of forest products market systems, and identifying binding constraints	12,017	44,182	44,182	29,454	129,834	UNDP	EFD 63% CIFOR 22%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services				
		12,441	16,046	10,815	7,210	46,513							
	8,294	10,698	7,210	4,807	31,009	Sweden	iDE 15 %						
	Activity 1.1.1. Sub Total	32,753	70,926	62,207	41,471	207,357							
	Activity 1.1.2 Identify leverage points to make marketing systems propoor and to attract private sector engagement	4,766	18,359	18,359	12,239	53,724	Sweden	EFD 63%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services				
		8,503	10,886	7,149	4,766	31,304		CIFOR 37%					
Activity 1.1.2. Sub Total		13,269	29,245	25,509	17,005	85,028							
Output 1.1-Total		46,021	100,171	87,716	58,477	292,385							
Output 1.2: Intervention options to bring about desired changes in forest product market systems selected and implemented and results monitored. Indicator: Number of forest products implemented with market system Baseline: zero Target: 5 products implemented with market	Activity 1.2.1 Develop the market systems of selected forest products using AAER framework	51,301	171,300	176,350	129,083	528,034	Sweden	EFD 86% iDE 11%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services				
		19,782	24,592	14,428	9,619	68,421							
		3,206	4,809	4,809	3,206	16,031		UNDP3%					
	Activity 1.2.1. Sub Total	74,289	200,701	195,588	141,908	612,486							
	Activity 1.2.2 Manage interventions and monitoring the process and outcome of interventions	13,830	50,637	50,637	33,758	148,861	UNDP	EFD 62% iDE 14% SLU 9%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services				
		7,138	9,213	10,188	8,114	34,653							
		4,149	6,223	6,223	4,149	20,745	Sweden	UNDP 15%					
		15,020	8,298	8,298	5,997	37,613							
	Activity 1.2.2. Sub Total	40,137	74,371	75,346	52,018	241,872							
	Activity 1.2.3 International		56,188			56,188	Sweden	UNDP80%	Field work, Travel				

system	Travel For Experience Sharing on MSD		14,139						UNDP	CIFOR 20%	
	Activity 1.2.3. Sub Total	0	0	70,327	0						
	Activity 1.2.4 Conducting high level policy dialogue	7,473	7,473						Sweden	CIFOR100%	Fieldwork, travel, workshop 1
	Activity 1.2.5 Setting Up Matching Grant / Challenge Fund	75,566	113,350	113,350	75,566				Sweden	CIFOR100%	Private sector engagement Co- investment
Output 1.2- Total		197,466	395,895	454,611	269,492						
Sub Total Per Quarter for Outcome 1		243,487	496,065	542,327	327,969						
Outcome 1-Total		739,553		870,296							
Outcome 1-Total				1,609,848							
Outcome 2. Enabling environment for private sector engagement in forestry and for developing pro-poor forest product market systems created											
Output 2.1. Legal and institutional challenges limiting private sector engagement in forestry and the participation of poor women and men in growing forest product market systems identified and improvement measures proposed. Indicator: Number of Legal and institutional challenges limiting private sector engagement in forestry identified; Baseline: Existence of Diagnostic study on private sector engagement Target: 1: One Legal document related to challenges prepared; 2: One document related to institutional challenges limiting private sector engagement prepared	Activity 2.1.1 Identify gaps in policy and legal instruments, institutional settings, and sectoral coordination to attract private sector engagement and to facilitate MSD for selected forest products	1,813	6,456	6,456	4,304	19,029		Sweden	EFD 8%		Workshop, Field work, Wage, Travel, Procurement of Goods and Services%
		24,633	29,164	13,595	9,064	76,456			CIFOR 33%		
		3,058	3,965	2,719	1,813	11,555			iDE 5%		
		100,326	8,157	8,157	5,438	122,079			SLU 54%		
	Activity 2.1.1. Sub Total	129,830	47,742	30,928	20,618	229,118					
	Activity 2.1.2 Propose improvement measure to attract private sector engagement and to facilitate efforts to make forest product markets work better for the poor and women	1,813	6,456	6,456	4,304	19,029		Sweden	EFD 13%		Workshop, Field work, Wage, Travel, Procurement of Goods and Services
		24,633	29,164	13,595	9,064	76,456		Sweden	CIFOR 51%		
		4,926	5,833	2,719	1,813	15,291		UNDP	iDE 10%		
		17,246	8,157	8,157	5,438	38,999		Sweden	SLU 26%		
Activity 2.1.2. Sub Total		48,618	49,611	30,928	20,618	149,775					
Output 2. 1- Total		178,448	97,353	61,856	41,236	378,893					

Output 2.2. Capacity of institutions to support private sector engagement in forestry and to develop pro-poor forest product markets strengthened. Indicator: Number of institutions supported. Baseline: capacity created in EFD and MOA at federal and regional level. Target: EFD capacity at federal and regional levels strengthened and CIFOR also get Training on MSD to engage more Private sector in Forest sector and also TVET	Activity 2.2.1 Undertake gaps assessment of market actors and regulators	1,692	9,513	9,513	6,342	27,059	Sweden	EFD 11% CIFOR 30% IDE 9%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services
		22,990	27,220	12,689	8,459	71,359			
		7,504	8,350	2,538	1,692	20,084	UNDP		
		99,964	7,613	7,613	5,076	120,266	Sweden	SLU 50%	
	Activity 2.2.1. Sub Total	132,150	52,696	32,353	21,569	238,768			
	Activity 2.2.2. Engage in need-based and actor-center capacity building activities	13,535	48,201	48,201	32,135	142,073	Sweden	EFD 25% CIFOR 49% IDE 20%	Workshop, Field work, Wage, Travel, Procurement of Goods and Services
		88,898	105,817	50,756	33,837	279,308			
		36,784	43,552	20,302	13,535	114,174			
		6,767	10,151	10,151	6,767	33,837		SLU 6%	
	Activity 2.2.2 Total	145,985	207,721	129,411	86,275	569,392			
	Output 2.2- Total	278,135	260,418	161,764	107,844	808,160			
Sub Total Per Quarter for Outcome 2		456,582	357,770	223,620	149,080	1,187,053			
Outcome 2 -Total		814,353		372,700					
Sub Total Per Year for Outcome 2				1,187,053					
Outcome 3: Cross Cutting activities									
Cross Cutting activities	Communication and Knowledge Management	2,228	3,342	3,342	2,228	11,141	Sweden	UNDP 50% CIFOR 50%	Communication and Knowledge Management 100%
	Total Communication	4,456	6,684	6,684	4,456	22,281			
	Environmental and Social Safeguard	4,570	8,356	8,356	5,570	26,852	Sweden	UNDP100%	
	Mid-term Evaluation			24,215	8,356	32,571		UNDP100%	
	Cross Cutting activities Total Budget	9,027	15,040	39,255	18,382	81,704			
Project management (PM)	Staff Salary	12668	12,824	12,359	10,455	48,305	Sweden	EFD 28% CIFOR 34% UNDP 38%	Salary
		18690	22,889	12,598	5,717	59,895			
		16809	21,008	21,008	8,399	67,224			
	Sub total Staff Salary	48,166	56,721	45,965	24,571	175,423			

	Project Administration	5,904	20,808	20,808	13,872	61,390	Sweden	EFD 33%	Project Administration
		18,625	21,854	9,686	6,457	56,622		CIFOR 30%	
		7,392	8,776	4,151	2,767	23,086		IDE 13%	
		1,476	2,214	2,214	1,476	7,380		UNDP 4%	
		12,753	8,054	8,054	7,131	35,992		SLU 20%	
	Sub Total -Project Administration	46,149	61,704	44,912	31,703	184,469			
	Monitoring and Evaluation	5,166	15,717	15,717	10,478	47,077		EFD 30%	Monitoring and Evaluation
		11,802	13,647	5,535	3,690	34,573		CIFOR 22%	
		615	922	11,794	33,596	46,927		UNDP 30%	
		4,928	5,850	2,767	1,845	15,390		IDE 10%	
		8,257	1,476	1,476	984	12,193		SLU 8%	
	Sub Total -Monitoring and Evaluation	30,767	37,612	37,288	50,592	156,260			
	UNDP GMS and DPC	44,257	66,385	66,385	44,257	221,284	Sweden		
	Sub Total Per Quarter Outcome 3	178,366	237,463	233,806	169,506	819,141			
	Outcome 3-Total	415,829		403,311					
	Outcome 3-Total		819,141						
	Grand Total Per Quarter for FY 2026	878,436	1,091,299	999,753	646,554	3,616,042			
	Grand Total Per Six Months for FY 2026	1,969,735		1,646,307					
	Grand Total Per Year for FY 2026			3,616,042					

